





SIRMA Communication Plan V1

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PUBLIC







SIRMA

STRENGTHENING THE TERRITORY'S RESILIENCE TO RISKS OF NATURAL, CLIMATE AND HUMAN ORIGIN

Application Code: EAPA_826/2018

SIRMA Communication Plan V1

WP 2 Communication

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PUBLIC

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SIRMA Project Synopsis







SIRMA

Territorial risks

SIRMA aims to develop, validate and implement a robust framework for the efficient management and mitigation of natural hazards in terrestrial transportation modes at the Atlantic Area, which consider both road and railway infrastructure networks (multi-modal). SIRMA leads to significantly improved resilience of transportation infrastructures by developing a holistic toolset with transversal application to anticipate and mitigate the effects of extreme natural events and strong corrosion processes, including climate change-related impacts. These tools will be deployed for critical hazards that are affecting the main Atlantic corridors that is largely covered by SIRMA consortium presence and knowledge. SIRMA's objectives will address and strengthen the resilience of transportation infrastructures by:

- Developing a systematic methodology for risk-based prevention and management (procedures for inspection, diagnosis and assessment);
- Implementing a decision-making algorithm for a better risk management;
- Creating a hierarchical database (inventory data, performance predictive models, condition state indicators and decision-making tools), where information can be exchangeable between entities and across regions/countries;
- Developing a real-time process for monitoring the condition state of transportation infrastructure;
- Enhancing the interoperability of information systems in the Atlantic Area, by taking account of data normalization and specificity of each country.









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1.0	Belén riveiro	WP2 Leader	UVIGO	31/10/2019	BR









Executive Summary

This Deliverable report (D2.1), describes the Communication Plan (CP) for the SIRMA project. This plan will be further developed during the project, as part of WP2 "Communication". The main objective of the CP is to ensure the project impact is achieved and to maximise the opportunities for the exploitation of the outcomes across the value chain. The CP will be revised and updated during the project considering the evolution of project results, the input collected from activities developed and detected exploitation opportunities.









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1. Introduction

The objective of the SIRMA Communication Plan (CP) is to identify and organise dissemination and communication activities to promote SIRMA's results and to obtain the widest dissemination of knowledge from the project. This plan is outlined around two basic concepts: first, the dissemination or marketing of the project's activities, to enhance the project visibility and increase its exploitation potential; then secondly, the communication of project's results among the scientific community and key stakeholder groups.

This document constitutes Deliverable D2.1 "SIRMA Communication Plan", framed within WP2 "Communication" and Action nr. 1 "Strategy for Communication". This report defines the strategy and management for Dissemination and Communication activities of the project. This CP is aimed to be used by SIRMA partners as their guidance document to help them set a common framework for them to plan their dissemination and communication activities. Furthermore, this CP will also contribute to set the basis for the project to achieve its expected impact when disseminating the project outcomes among the identified key audience target groups.

This deliverable (D2.1), presents the first version of the CP, a live document that will be revised and updated yearly during the duration of the project, including a summary of the project's achievements and contributions from partners. Table 1 shows the planed due dates for the different versions of the CP.

Table 1: SIRMA planed calendar for submission of the CP and its updates

Deliverable Number	Deliverable Title	Due date
D2.1	SIRMA Communication Plan V1	М6
D2.2	SIRMA Communication Plan V2	M12
D2.3	SIRMA Communication Plan V3	M24
D2.4	SIRMA Communication Plan V4	M36





2. Communication Strategy

2.1 Goals and objectives

The dissemination and communication goals are to reach the widest audience to disseminate SIRMA's project outcomes and to communicate the knowledge gained by its partners during the duration of the project. In this context, it is necessary to define a robust communication strategy and to put in place the appropriate management tools, so the targeted impact can be achieved. Although, this CP is intended as a guideline for partners, it is also crucial an active engagement and commitment of partners to perform dissemination and communication activities, as well as their proactively look for dissemination opportunities based in the following basic criteria:

- Target audiences are identified.
- Specific communication messages are defined to audience target groups.
- Information channels and tools are identified to reach project's audience to clearly disseminate the project's outcomes.

To accomplish the Communication Goals, four specific SIRMA Communication Objectives (CO) have been defined, in order to influence the behaviour, develop opinion and to raise awareness of specific Audience target groups defined in section 2.2. Table 2 presents the CO that have been identified for the SIRMA project.

Table 2: SIRMA Communication Objectives

	Communication Objectives
CO 1	To publicize the support provided by EU funds in accordance with the rules and procedures laid down in community and national legislation
CO 2	To disseminate project outputs and results, encouraging the key stakeholders involvement
CO 3	To maintain a good communication, both internal among project partners, as well as external
CO 4	To ensure sound communication with the programme bodies









2.2 Audience

SIRMA's audience can be structured into specific target groups, according to the different types of users, and potential users (people, groups or organisations), that have the potential to affect, or be affected, by the objectives and actions of the project. In particular, target groups are chosen considering the key actors that can influence the research or generate future market uptake of the SIRMA project results. When analysing the project's audience to define its target groups, it should be considered that different groups have different concerns, capacities and interests, and the following questions shall be asked:

What do they think know?

What do they care about?

What do we want them to think?

These questions shall be explicitly considered, not only at the beginning of the project, when defining the audience target groups, but also during the project at regular intervals to identify possible changes in the composition of these target groups. Therefore, SIRMA project has identified 10 different target groups in which its audience can be structured, these have been grouped into target groups for dissemination activities and target groups for communication activities.

Target groups for dissemination activities

- SIRMA partners
- Industry
- Scientific community
- High-level education
- Other Stakeholders

Target groups for communication activities

- Young minds
- Public in general
- Stakeholders (industrial clusters and associations)
- European Research Area
- European Commission and other Public Authorities

2.2.1 Target groups for dissemination activities

SIRMA partners

Who?

☐ Staff within the different SIRMA partner organisations.





Why?	
I	☐ They can channel the Project results towards different sectors through networking.
Which	are the dissemination objectives?
	□ To raise awareness and interest of potential users on the project results.□ To transfer knowledge between partners.
Which	is the key message?
	□ Project objectives, partners, activities, public documents and videos.□ Technical background, keys to use SIRMA project outcomes.
What	dissemination activities?
	□ Website and social media.□ Internal seminars.
Industry	
Who?	
!	☐ Industry clusters.☐ Industrial associations.☐ SMEs.
Why?	
I	☐ They are potential users of SIRMA project outcomes.
Which	are the dissemination objectives?
!	 □ To raise awareness and interest of potential users on the project results. □ To boost interaction with stakeholders and potential users to obtain key feedback to enhance exploitation opportunities of the SIRMA results. □ To effectively acquire new skills by users. □ To ensure a broad applicability of the project results taking into consideration regulations and standards.
Which	are the key messages?
	 □ Project objectives, partners, activities, public documents and videos. □ Project results, specific knowledge and fundamental principles. □ Project contents, developments and results.









What dis	ssemination activities?
	Open Workshops. Clustering with other existing initiatives in construction and infrastructure management.
	Presentations/lectures/posters in congresses & conferences on resilience for climate change adaptation and critical infrastructures. Attendance to Trade Fairs. Capacity Building Events
Scientific comn	nunity
Who?	
	Academia. Technology centres. Researchers. Early Career Researchers. PhD students.
Why?	
	It is essential to share SIRMA research results with the community working on state-of-the-art and obtain feedback.
Which a	re the dissemination objectives?
	To raise awareness and interest of potential users on the project results. To boost interaction with stakeholders and potential users to obtain key feedback to enhance exploitation opportunities of the SIRMA results.
Which a	re the key messages?
	Project objectives, partners, activities, public documents and videos. Project results, specific knowledge and fundamental principles. Project contents, developments and results.
What dis	ssemination activities?
	Website and social media. Scientific articles in Journals. Presentations/lectures/posters in congresses & conferences on resilience for climate change adaptation and critical infrastructures. Open Workshops. Capacity Building Events





High-level education

Who?	
	Undergraduates. Postgraduates. PhD students. Academics.
Why?	
	They can incorporate into academic sector new tools, services and practises that will be used by new generations of professionals.
Which is	s the dissemination objective?
	To raise awareness and interest of potential users on the project results. To effectively acquire new skills by users.
Which is	s the key message?
	Project objectives, partners, activities, public documents and videos. Project results, specific knowledge and fundamental principles. Project results and novel products.
What di	ssemination activities?
	Project website and social media.
Stakeholders	
Who?	
	Infrastructure owners and managers. Public Administrations. Meteorological Agencies. International Platforms and Associations on Construction, Railways and Roads. Large construction companies. Infrastructure operators. Civil Protection Authorities.
Why?	
	They can extend the SIRMA results to other sectors. They can provide feedback to SIRMA services, methodologies and practises.









	Which is	the dissemination objective?
		To raise awareness and interest of potential users on the project results. To boost interaction with stakeholders and potential users to obtain key feedback to enhance exploitation opportunities of the SIRMA results. To ensure a broad applicability of the project results taking into consideration regulations and standards.
		To foster SIRMA technology acceptance by users.
	Which is	s the key message?
		Project objectives, partners, activities, public documents and videos. Project results and main features of the manufacturing process and novel products.
		Project contents, developments and results.
	What di	ssemination activities?
		Project website and social media. Open Workshops. Presentations in events promoted by EU Initiatives. Capacity Building Events
2.2.2	Target	groups for communication activities
Young	g minds	
	Who?	
		Early Stage Researchers. PhD students. MSc and undergraduate students. Childs and adolescents.
	Why?	
		They will be the future users and it is important to engage them from an early stage to raise awareness and to use project outcomes as practical application of STEM subjects.
	Which a	re the communication objectives?
		To raise awareness and interest of potential users on the project results. To foster SIRMA technology acceptance by users.
	Which is	s the key message?
		The relevance of SIRMA project in your daily life.





l	Nhat di	ssemination activities?
		Shor video for schools. School visits to partners' facilities.
Public i	n gener	al
ı	Nho?	
		Public administrations at different levels: national, regional, municipalities. Railway passengers. Drivers.
l	Nhy?	
		They are the end users of project results.
l	Nhich is	the communication objective?
		To raise awareness and interest of potential users on the project results. To foster SIRMA technology acceptance by users.
ı	Nhich is	the key message?
		The relevance of SIRMA project in jobs creation, energy efficiency, citizen's security and life quality.
ı	Nhat dis	ssemination activities?
		Press releases. Articles in newspapers. Presentations in Radio and TV.
Stakeho	olders (i	ndustrial clusters and associations)
l	Nho?	
		Infrastructure owners and managers. Public Administrations. Meteorological Agencies. International Platforms and Associations on Construction, Railways and Roads. Large construction companies. Infrastructure operators. Civil Protection Authorities.
l	Nhy?	
		They can extend the SIRMA results to other sectors. They can provide feedback to SIRMA services, methodologies and practises.









Which	is the communication objective?
[□ To raise awareness and interest of potential users on the project results. □ To boost interaction with stakeholders and potential users to obtain key feedback to enhance exploitation opportunities of the SIRMA results. □ To ensure a broad applicability of the project results taking into consideration regulations and standards.
[☐ To foster SIRMA technology acceptance by users.
Which	is the key message?
[☐ The SIRMA project results and its impact beyond terrestrial transport industry.
What	dissemination activities?
Γ	☐ Presentations in events promoted by industrial associations.
European Re	search
Who?	
]]	☐ The Community Research and Development Information Service (CORDIS).☐ The Interreg Atlantic Area website.
Why?	
[☐ CORDIS is the European Commission's primary source of results from the projects funded by the EU's framework programmes for research and innovation.
[☐ The Atlantic Area website hosts the database or current and previously funded research projects by the programme.
Which	is the communication objective?
] [☐ To raise awareness and interest of potential users on the project results.☐ To boost interaction with stakeholders and potential users to obtain key feedback to enhance exploitation opportunities of the SIRMA results.
[☐ To ensure a broad applicability of the project results taking into consideration regulations and standards.
L	☐ To foster SIRMA technology acceptance by users.
Which	is the key message?
	☐ The SIRMA project results and its impact.
What	dissemination activities?
]]	☐ Publication of project information in CORDIS.☐ Publication of project information in Interreg Atlantic Area database.





European Commission and other Public Authorities

Who?
 □ Interreg Atlantic Area Secretariat. □ European, national and local regulators and policymakers. □ National Civil Protection Authorities.
Why?
 To activate clustering opportunities with other projects, organizations, platforms, etc. To present project results and impact to policy-makers, standardization organizations, etc.
Which is the communication objective?
 To raise awareness and interest of potential users on the project results. To boost interaction with stakeholders and potential users to obtain key feedback to enhance exploitation opportunities of the SIRMA results. To ensure a broad applicability of the project results taking into consideration regulations and standards. To foster SIRMA technology acceptance by users.
Which is the key message?
 □ The SIRMA project impacts in industry and citizens. □ Information on existing barriers, limiting full impact achievement of SIRMA impact.
What dissemination activities?
 Presentations in events promoted by, Public Authorities and Policy Makers. Ad-hoc briefings and fact sheets distributed to Public Authorities & Policy makers.

2.3 Project identity and main message

2.3.1 Project logo

A project logo has been designed to communicate the SIRMA project identity. It's being used on the web as well as in any other dissemination printed materials.

This logo will be included in all presentations, documents, etc., of the project SIRMA and therefore different chromatic versions have been designed in order to assure the best visibility of the SIRMA project identity with independence of the type of media used.

The selection of the colours to be used in the logo has been made taking into account international standards in order to assure the reproducibility and also the visibility of the design.





SIRMA Brand logo:



Colours:

Logo colour	Codes:	Red	Green	Blue
SIRMA, blue		0	131	212
Dark, grey		51	51	51

Typeface:

Roboto Condensed Bold		Roboto Condensed Light				
A1			AaBbCcDdEeFfGgHhliJjKkLlMm NnOoPpQqRrSsTtUuVvWwYyZz 1234567890!@£\$%^&()_+;€#¢∞§¶			





Programme logo:





Colours:

Logo colour	Codes:	Red	Green	Blue
Reflex blue		0	51	153
Light blue		159	174	229
Yellow		255	204	0
Processed blue		0	147	208

Typeface:

Monserrat Bold			Monserrat Regular				
ΑΊ	AaBbCcDdEeFfGgHhIiJjKkLIMm NnOoPpQqRrSsTtUuVvWwYyZz 1234567890!@£\$%^&()_+;€#¢∞§ ¶	A1	AaBbCcDdEeFfGgHhIiJjKkLIMm NnOoPpQqRrSsTtUuVvWwYyZz 1234567890!@£\$%^&()_+;€#¢∞§¶				









Integrated Project logo:





SIRMA

SIRMA Thematic Objective:









Colours:

Logo colour	Codes:	Red	Green	Blue
EU, blue		0	51	153
Theme, red		227	64	99





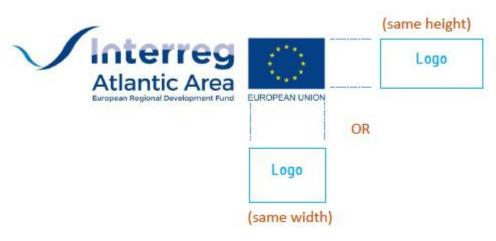
2.3.2 Visibility of EU funding

Rules regarding visibility of EU funding in the framework of the INTERREG Atlantic Area programme:

Any communication or publication related to the action shall display the INTERREG Atlantic Area programme logo and indicate that the action has received funding from the Union:

"[SIRMA/This project] is co-financed by the INTERREG Atlantic Area Programme through the European Regional Development Fund (ERDF) with application code: EAPA 826/2018."

☐ When used the SIRMA band logo must always be displayed together with the Interreg Atlantic Area logo, and its height/width cannot exceed the respective one in the EU emblem:



When displayed in association with another logo, the INTERREG Atlantic Area logo
must have appropriate prominence.

- ☐ The minimum usable Atlantic Area Logo size is 49 mm width, when there is no larger space for placing the logo, an exceptional use is allowed. In those cases, the minimum logo size allowed in small-size items is 31 mm.
- ☐ Any communication or publication made, in any form and using any means, shall indicate that it reflects only the author's view and that the Commission is not responsible for any use that may be made of the information it contains:

"The sole responsibility for the content of this
[document/folder/publication] lies with the authors. It does not necessarily
reflect the opinion of the European Union. Neither the INTERREG Europe
programme authorities are responsible for any use that may be made of
the information contained therein."



The INTERREG Atlantic Area logo in different resolutions and colours, together with a set of guidelines on how to use this, can be downloaded in link below:

https://www.atlanticarea.eu/page/25

A repository with a set of communication materials is available for partners to download at the project's intranet. In addition, Appendix 1 includes the following guidelines:

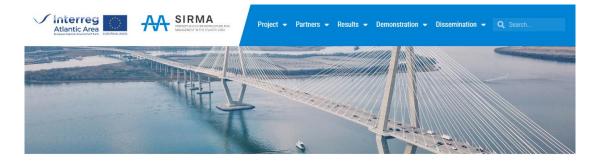
- 1. SIRMA logo manual
- 2. Interreg Atlantic Area brand identity manual
- 3. Guidance on the correct use of the EU emblem in project communication

2.4 Project communication tools and activities

2.4.1 Project website

An English version of the SIRMA website was launched in October 2019.

Website url: http://www.sirma-project.eu



SIRMA

Strengthening Infrastructure Risk Management in the Atlantic Area

Know More

Most of the transportation of people and goods in Atlantic Area is made through rail and road. The performance of this infrastructure is directly affected by extreme natural events and by the strong corrosion processes that result from

proximity to the Atlantic Ocean.

SIRMA project aims to develop a robust framework for the management and mitigation of such risks, by implementing

 $immediate, medium \ and \ long-term \ measures, thus \ increasing \ the \ resilience \ of \ transportation \ infrastructure.$

This project will address the transportation infrastructures by developing a systematic methodology for risk-based prevention and management; developing a real-time process to monitor the condition of transportation infrastructure; and enhancing the interoperability of information systems in the Atlantic Area, by taking into account the data normalization and specificity of each country.

Figure 1: SIRMA's website home page





The website has the aim of widely disseminate information about the project's objectives, transfer and exchange activities, and results. The project website is an important tool as it has a wide dissemination capacity and at the same time it is permanently accessible.

The content of the website will be overseen by the Coordinator (University of Minho). The project website has been designed to have public areas whose purpose is to show and disseminate the general results, the experience from the two SIRMA's Demonstration sites (Portugal and Ireland) and Dissemination activities' project (Publications, Presentations, Trainings, Movies, Other).

Webpage's contents will be updated regularly by the coordinator of the project including all new information considered as relevant for the project objectives, as part of the dissemination activities. The Communication Manager will review regularly the content of the website to ensure this follows the requirements of the Interreg Atlantic Area programme and that its content is up to date.

A complete detailed description of the Webpage's contents, structure and functionalities will be updated here in future versions of this deliverable.

2.4.2 Social media strategy

A social media strategy is defined with the aim of:

- Showcase the project through social media to raise visibility the project main aims and objectives
- Identify and approach people or organisations already active in relevant topics to the project activities.
- Engage with social media followers and develop an online community of SIRMA project followers
- Create and participate in interactive forums at European, national and regional level.

To materialise these objectives, the following actions will be carried out:

- Open social media accounts in relevant media (i.e., LinkedIn and Twitter).
- Identify and approach relevant people and organisations.
- Join relevant LinkedIn Professional Groups
- Post content regularly (e.g., 1 post per week in each media)
- Initiate social media campaigns, targeting specific Target Groups
- Promote the Project social media accounts through the different partners own social media accounts.









2.4.2.1 Project Twitter account

An English SIRMA Twitter account was launched in October 2019.

The Twitter URL: https://twitter.com/SIRMAPROJECT

The SIRMA Twitter account is @SIRMA_EU

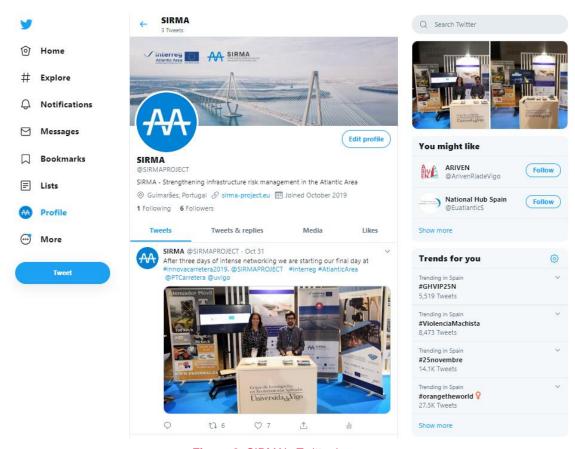


Figure 2: SIRMA's Twitter home page





2.4.2.2 Project LinkedIn account

An English SIRMA LinkedIn account was launched in October 2019.

The LinkedIn URL: https://www.linkedin.com/groups/8841869/

The SIRMA LinkedIn account is: SIRMA_Project

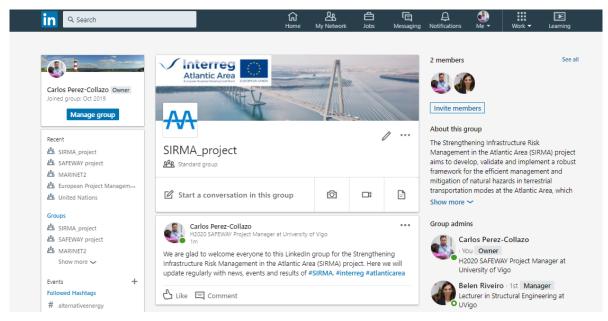


Figure 3: SIRMA's LinkedIn home page









2.4.3 Communication materials

Communication materials will be produced as a mean to support the communication activities of the project and showcase the project's main messages to the different target groups.

Information and dissemination materials will be produced during the project to facilitate communication, these include among others: leaflets, brochures, posters, newsletters, and photo and video recordings.

A **project poster** will be displayed by each project partner (minimum size A3) at a location readily visible to the public, such as the entrance area of a building. It should contain information about the project and the Interreg Atlantic Area logo. The poster must remain visible for the whole duration of the project. For this purpose, a standard poster has been defined (Figure 4).







Figure 4: SIRMA Project poster





A **project roll-up banner** will be produced. These materials will be used for dissemination and communication purposes mainly at conferences, exhibitions, workshops and other awareness events.









Figure 5: SIRMA Project roll-up banner









A **project standard presentation** will be prepared by UVIGO and made available for partners to use for dissemination and communication events, as a common tool to present the projects and its outcomes and results. By preparing a common presentation for every partner to use, the project aims to ensure the use of a common and coherent message along the project live. This presentation will be updated regularly during the project to integrate the newly generated outcomes and results.

2.4.4 Press releases, articles, papers and presentations

During the action of the SIRMA project, a number of press releases, articles in local newspapers and magazines, and project presentations are foreseen to enhance communication and dissemination of the project. These should be issued when the project is doing something new, interesting or different that would interest local, national or European media. Press releases are important means to encourage and incite journalists to develop articles on the subject. Furthermore, when preparing these, advice from each partner's press or communication departments, and/or the project coordinator, should be seek in order to produce some high quality communications, which are targeted to the right audience and consider the right background, tone and style.

At least the following are expected during the action of the project:

- One communication campaign in the media in a variety of different formats; and
- Two clear and quickly understandable press release about SIRMA project for each of the partner member states.

2.4.5 Open workshops

During the project life it is scheduled to organise two project meetings per year, of the whole consortium. Such meetings will be running over two days. On the first day it will be discussed the project developments in terms of technical and finance issues (WP1). On the second day an Open Workshop will be organised. The audience of Open Workshops should not be limited to the project target groups and these must be as wide as possible.

It is planned to organise 6 Open Workshops (at least one per country). These will be divided in two parts: (i) external experts giving technical lectures, and (ii) an update on the situation point of the project. The first workshop will tackle the project launch (communication of the objectives, activities and actions) and the last one will do it with the project closure (communication of the project results).

To ensure the visibility of the programme, the Interreg Atlantic Area logo together with the project logo (see Section 2.3) shall be used in all documents addressed to the open workshops participants (e.g., agendas, list of participants, presentations, exhibition stands, etc.). Project partners are also encouraged to place the EU flag in the meeting rooms of all events.





2.5 Planned communication and dissemination events

In the very initial phase of the project, dissemination will be focused in presenting the project to raise awareness among stakeholders (all target audiences). Following the generation of research output dissemination will be more focused to the scientific community and key industry representatives. As the project progresses dissemination will focus on presenting SIRMA results through specific outreach activities to all audiences.

Although during the whole project transfer activities among the partners will occur, specific actions are planned by the end of the project based on all the results obtained. Similarly, training activities will also be specifically addressed at the end of the project and beyond.

An overview of planned communication and dissemination events is included in the Appendix 1: "Dissemination matrix".









3. Communication Management

3.1 Resources and timescales

All the results susceptible of dissemination will be first analysed in terms of IP protection, before the consortium consent for publication. This Communication Plan will be revised and updated during the project considering the evolution of project results, the input collected from activities developed and possible detected exploitation opportunities.

The following table shows the timescale of planned communication and dissemination events:

Table 3: SIRMA planed timeline for Communication activities

	2019		2020		2021		2022		2023		2024	
Project website &Social Media												
Internal seminars												
Open Workshop												
Scientific Articles in Journals												
Clustering with other initiatives												
Presentations/lectures/posters in congresses & conferences												
Attendance to trade fairs												
Presentations in events promoted by EU initiatives												
Capacity building events												

3.2 Communication roles and responsibilities

3.2.1 Communication roles

- The project shall appoint a **Communication Manager (CM)** who will develop and implement the SIRMA Communication Plan (CP) and also set-up processes to involve all partners in communication activities at project-level. The CM will liaise with the Joint Secretariat (JS) for communication purposes.
- Each partner shall appoint one person who will be responsible for dissemination and communication of SIRMA at partner level.





3.2.2 Legal requirements

- Section 2.2 of Annex XII of the Common Provision Regulation (EU) Nº. 1303/2013, establishes the responsibilities of the beneficiaries with regards to information and communication measures for the public.
- Articles 4, 5 and Annex II of the Commission Implementing Regulation (EU) №.
 821/2014 establishes the rules to comply with EU visibility and ERDF support.
- The Subsidy Contract establishes the beneficiaries' responsibilities and obligations in terms of publicity, communication and branding of projects.

If projects do not comply with the legal responsibilities regarding the implementation of visibility and publicity requirements in communication materials, any related expenses may be considered as ineligible and it could lead to the recovery of the funds unduly paid.

3.2.3 Project communication responsibilities

The following list of the main project responsibilities in terms of communication **do not replace the careful reading** of the mentioned documents and regulations.

- 1. All information, communication and branding measures provided by the project, including presentations at conferences or seminars, shall acknowledge the financial assistance from ERDF funds of the Interreg Atlantic Area programme (see Section 2.3).
- 2. These measure shall be carried out in accordance with the aforementioned legal regulations (Section 3.2.2), the latest version of the Project Approved Form (PAF), the Programme Manual and any other guidelines that could be issued by the programme on this matter.
- 3. Any notice or publication relating to the project made in any form and by any means, including the Internet, must state that it only reflects the author's view and that the programme authorities are not liable for any use that may be made of the information contained therein (see Section 2.3.2).
- 4. Each partner also takes the full responsibility for the content of any notice, publication and marketing product provided to the managing authority (MA) and is liable in case a third party claims compensation for damages. The partner will indemnify the MA in case the MA suffers any damage because of the content of the publicity and information material.
- 5. The lead partner shall ensure that the project partners comply with all publicity, communication and branding obligations (e.g. on the use of the programme logo, information requirements, organization of events etc.).
- 6. The programme authorities shall be authorized to publish in any and by any means, the following information about the project: projects contacts (lead partner and partners), name of the project, activities and objectives, geographic location of undertaken activities, project dates, ERDF funding and total eligible cost, abstracts of the progress and final reports.









- 7. The lead partner shall inform the JS about any communication campaign, media appearance or other publicity of the project for potential website updates or showcases.
- 8. The lead partner shall provide the JS with project statistical information, promotional items, publications, newsletters, content for digital or print material, photographs and videos necessary to carry out the programme communication activities.
- 9. The MA on behalf of the monitoring committee and of other programme promoters at national level are entitled to use the outputs of the project in order to guarantee a wide spreading of the project deliverables and outputs and to make them available to the public.

3.3 Project results and knowledge continuity

The Website & Social Media (Twitter and LinkedIn account) of SIRMA Project, launched at the beginning of the project, will widely disseminate the project's objectives, transfer and exchange activities, and results up to 2 years beyond the project.





4. Evaluation and Continuous Update

To facilitate the evaluation of the communication activities, and to understand the impact of the actions carried out, it is necessary for all partners to register the activities that they implement.

In this sense, the Appendix 3: "Monitoring Tools for Communication Activities" includes the following templates to report every communication activity or publication (articles, publications on blog, etc.) made by each partner:

- **Template A2.1:** Record of scientific (peer reviewed) publications, published by partners, related to the content of the project.
- **Template A2.2a:** Record of dissemination events (e.g., conferences, workshops, exhibition fairs, congresses).
- Template A2.2b: Post dissemination event sheet.
- **Template A2.4:** Record of other dissemination activities (e.g., web sites/applications, press releases, flyers, articles published in the popular press, videos, media briefings, presentations, thesis, interviews, films, TV clips, posters, etc.).

By performing regular monitoring of the activities, it is possible to assess if the action plan is being carried out properly and if it is on time. It will also be possible to see which activities had the biggest impact on the stakeholders (both in quantitative and qualitative terms).

The conclusions from these Templates (except from Template A2.2b: Post dissemination event sheet) will be included in each update of this Communication Plan.

4.1 Monitoring of dissemination and communication KPIs

Key Performance Indicators (KPIs) are a common metric to monitor and evaluate parameters that are key for the success of a project. To this regard, SIRMA has defined a number of KPIs (Appendices 1 and 2) to evaluate the success of the project outcomes through its dissemination and communication activities. To facilitate the mid- and long-term monitoring of KPIs, these have been distributed into interim KPIs for months M12, M24 and M36 (see Appendices 1 and 2) to be evaluated in future versions of this CP, and propose the pertinent corrective actions (if required).

Current KPI tracking, considering that Communication activities in the initial phase of a project are scarce, are in line with estimations.









5. Report of Completed Activities

5.1 Development of communication and media tools

The following communication media tools were made available in the period covered by this first version of the SIRMA Communication Plan (April 2019 to September 2019):

Table 4: SIRMA communication and media tools that have been completed

Communication and media tool	By who	Date
Project identity (logo, message, templates, etc.)	UMINHO	September 2019
Project poster	UVIGO	September 2019
Project website	UMINHO	September 2019
Project roll-up banner	UVIGO	October 2019
Project Twitter account	UMINHO	October 2019
Project LinkedIn group	UVIGO	October 2019

5.2 General dissemination

At this point in the project's lifetime is still early on to start communicating its main research outcomes. Consequently, dissemination activities are expected to growth in quantity and quality towards the end of the project. Notwithstanding, Appendix 5, compiles dissemination activities where SIRMA Partners have presented either an overview of the Project to a wide audience; and project's research outcomes to a more specialised audience.





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SIRMA

STRENGTHENING THE TERRITORY'S RESILIENCE TO RISKS OF NATURAL, CLIMATE AND HUMAN ORIGIN

Application Code: EAPA_826/2018

SIRMA Communication Plan V1 - Appendices

WP 2 Communication

Deliverable ID	D2.1
Deliverable name	SIRMA Communication Plan V1 - Appendices
Lead partner	UVIGO
Contributors	ALL PARTNERS

PUBLIC

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Appendices Contents

- Appendix 1: Guidance on the use of logos
- Appendix 2: Dissemination Matrix
- Appendix 3: Communication Matrix
- Appendix 4: Monitoring Tools for Dissemination Activities
- Appendix 5: Record of Dissemination Events and Activities





Appendix 1. Guidance on the use of logos



Guidance on the correct use of the EU emblem in projects communication

Interreg Atlantic Area
Joint Secretariat

The rules: EU flag size

- This document aims to clarify how to correctly use the EU emblem (or EU flag) in communication of Atlantic Area (AA) projects. It is addressed to communication managers, project partners or their service-providers.
- On this document we only address the situations that require further clarification in their interpretation. We interpret the corresponding regulations in the context of our Programme and provide you examples from the projects.

Note: The AA logo was updated in July 2018, with the EU flag size slightly increased. You may find the previous AA logo in some materials of projects from the 1st call. Both logos are valid but we highly recommend you to use the new one, it allows higher visibility of your project logo.

Visibility regulations

Implementing Regulation (EU) No. 821/2014 Articles (3), (4) and (5)

 The European Commission defined the use of the EU emblem for different media and in different contexts, such as display on digital devices or printed materials and combination with other logos.



The Interreg Atlantic Area logo is in line with the Interreg common brand to promote European Territorial Cooperation. This logo combines the Atlantic Area brand (symbol and colours), the EU emblem and the reference to the ERDF. Thus, it fulfils the visibility requirements.

atlanticarea.eu > Programme > Communication



We provide a standard project logo. This can be based on the programme logo by adding the project acronym in the colour of the matching thematic priority (**integrated project logo**). If you choose this option as your corporate design you're already complying with all requirements.

atlanticarea.eu > Programme > Communication



Implementing Regulation (EU) No. 821/2014, Article 4, point 5:

«If other logos are displayed in addition to the Union emblem, the Union emblem shall have at least the same size, measured in height or width, as the biggest of the other logos»

The intention of this rule is to ensure that the EU contribution is not diminished by a much reduced EU emblem next to logos of other institutions or regions involved in an operation.

Example: same height | e.g. project logo





Example: same width | e.g. project logo







Example: same height | e.g. partner institution



Example: same width | e.g. partner institution





Some clarifications:

- Regulation states that there has to be a EU acknowledge of the support, this means that you have to display the EU emblem and a reference to the Fund.
- When you use the Atlantic Area logo (which already acknowledge this support) you're complying with this regulation.
- If you then display other logos with it, the size rule applies.
- This does not mean that anywhere, everywhere nothing may be bigger than the EU emblem, but only in the case of reference to the Fund. This means that in digital or printed materials, the EU flag size rule applies only in the place where the funding is acknowledged. In other places (e.g. of the same publication), other logos may be bigger than the flag.
- Besides, a logo with no clear institutional, political or economic link, which is merely a design element as part of a communication action, may be bigger than the EU emblem.

Implementing Regulation (EU) No. 821/2014, Article 4, point 3 a)

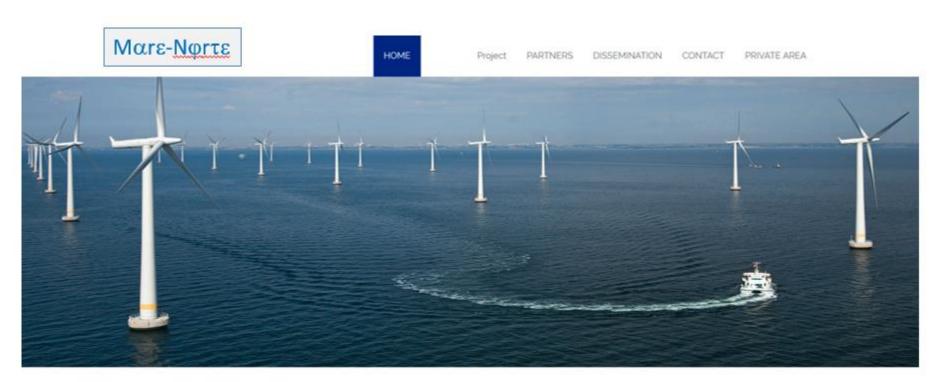
«When the Union emblem, the reference to the Union and the relevant Fund are displayed **on a website**:

(a) the Union emblem and the reference to the Union shall be visible, when landing on the website, inside the viewing area of a digital device, without requiring a user to scroll down the page»

Example: project website

The Union emblem is not visible when landing on the website





The Atlantic Network for Renewable Ger energy issues and focuses on the challet establish an excellent transnational net future power generation in the Atlantic. marine, ultra-low energy building suppl

Solution: Include the Atlantic Area logo which must be visible without scrolling in an appropriate size

Example: project website

The logo Union emblem is visible when landing on the website



roject Collaboration Consortium News Platform Contacts



Innovation in the Framework of the Atlantic Deep

Last News

4. January 2019

The glider mission between Gran Canaria and Madeira Archipelagos comes to a happy end

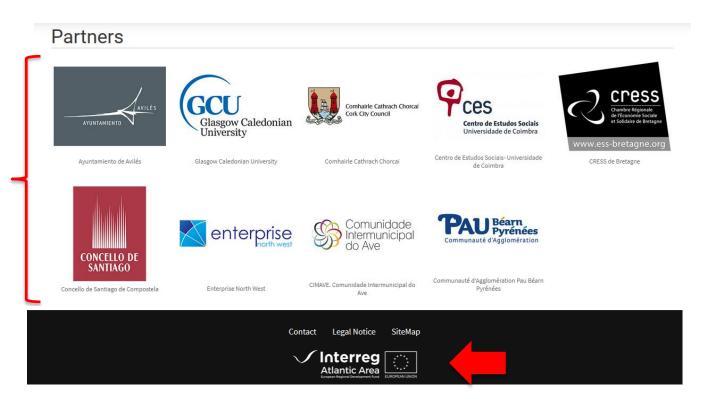
Example: project website

The project logo complies with the "EU flag size rule"



Example: project website vs combination with other logos

Partner logos are bigger than the Union emblem present on the programme logo



Solution: Increase the programme logo size or reduce the size of the other logos.

Example: project website vs combination with other logos

Partner logos comply with the "EU flag size rule"































ALICE is a project co-funded by European Regional Development Fund (ERDF) under the umbrella of INTERREG Atlantic Area with the application code: EAPA_261/2016.

Contact us: contact@project-alice.com





Correct

Example: roll ups

Project logo comply with the "EU flag size rule"



Atlantic Food Export project (AFE) helps small to medium sized food producers access and develop sales strategies for overseas markets, particularly in the Atlantic regions.

Through a programme of supports including mentoring, training, networking and events the participating companies research new markets, test their products, develop know-how, contacts and partnerships that will be fundamental to successful export sales.

The Atlantic area is seen as a first step for startups to discover new markets, to benefit from training to test their offer, and to start business.

- Total budget €1.8M ERDF €1.35M
- Priority 1: Stimulating Innovation and competitiveness





Appendix 2. Dissemination Matrix

Acatudator	Objectives	Audiones	Key message	Time		Dissemin	ation KPIs	
Activities	Objectives	Audience	Addictive Rey Incodige		M18	M24	M36	Actual
Project Website & Social Media	CO1 & CO2	All	Project objectives, partners, activities, public documents, videos	Up to 2 yrs. beyond the project	~ 850 visits	~ 1400 visits	~ 2000 visits	ТВС
Internal Seminars	CO3	SIRMA Partners	Technical background, SIRMA project outcomes	During the action of the project	> 1 seminars	> 2 seminars	> 4 seminars	0
Open Workshops	CO1, CO2 & CO3	Industry Scientific Community Stakeholders	Project contents, developments and results. Technical lectures by external experts.	During the action of the project	Organisation of 3 events Reaching at least 90 stakeholders	Organisation of 4 events Reaching at least 120 stakeholders	Organisation of 6 events Reaching at least 180 stakeholders	1 event organised 25 people reached
Scientific Articles in Journals:	CO1 & CO2	Scientific Community	Project results, specifically knowledge and fundamental principles	Month 12 onwards	> 4 scientific articles	> 8 scientific articles	> 12 scientific articles	N/A









	oli ii			Time		Dissemin	ation KPIs	
Activities	Objectives	Audience	Key message	planning	M18	M24	M36	Actual
Clustering with other initiatives	CO1, CO2, CO3 & CO4	Industry	Project results, specifically knowledge and fundamental principles	Month 12 onwards	> 1 clustering activity	> 2 clustering activity	> 3 clustering activity	N/A
Presentations/ lectures/ posters in congresses & conferences	CO1 & CO2	Industry Scientific Community	Project results, specifically knowledge and fundamental principles	Month 12 onwards	> 6 present. / lectures/ posters	> 10 present. / lectures/ posters	> 16 present. / lectures/ posters	1 present. at a conference
Attendance to trade fairs	CO1 & CO2	Industry	Project contents, developments and results.	Month 18 onwards	-	> 1 trade fair attended	> 2 trade fair attended	N/A
Presentation in events promoted by EU initiatives	CO1, CO2 & CO4	Stakeholders	Project contents, developments and results.	Month 18 onwards	-	> 1 event attended	> 2 events attended	N/A
Capacity Building Events	CO1, CO2 & CO3	Industry Scientific Community Stakeholders	Project contents, developments and results. Technical lectures by external experts.	Month 24 onwards	-	-	Organisation of 5 events Reaching at least 500 stakeholders	N/A





Appendix 3. Communication Matrix

Audience	Key message	Activities	Time planning		KPI disser	nination	
Addience	key message	Activities	Time planning	M18	M24	M36	Actual
Young Minds	The relevance of SIRMA project in your daily life	School visits to partners' facilities	Month 12 onwards	Reaching > 50 students	Reaching > 175 students	Reaching > 300 students	N/A
Public in general	The relevance of SIRMA project in jobs creation, energy efficiency, citizen's security and life quality	Press releases, Articles in Newspapers, Presentation in Radio and TV	Month 12 onwards	> 2 press releases	> 4 press. releases	> 1 wider communication campaign > 10 press releases	0
Stakeholders (industrial clusters and associations)	The SIRMA project results and its impact beyond terrestrial transport industry	Presentations in events promoted by industrial associations	Month 12 onwards	> 1 event attended	> 2 event attended	> 4 event attended	1 event attended
Public Authorities &	The SIRMA project impacts in industry and citizens Presentation in ever promoted by Public Authorities and polimakers		Month 18		> 1 event	> 2 event	N/A
Policy Makers	Information on exiting barriers limiting full impact achievement of SIRMA impact	Ad-hoc briefings and fact sheets distributed to Public Authorities & Policy Makers	onwards	-	attended	attended	N/A



Appendix 4. Monitoring Tools for Dissemination Activities

This document includes:

- **Template A3.1:** Record of scientific (peer reviewed) publications, published by partners, related to the content of the project.
- **Template A3.2a:** Record of dissemination events (e.g., conferences, workshops, exhibition fairs, congresses).
- **Template A3.2b:** Post dissemination event sheet.
- **Template A3.3:** Record of other dissemination activities (e.g., web sites/applications, press releases, flyers, articles published in the popular press, videos, media briefings, presentations, thesis, interviews, films, TV clips, posters, etc.).





			Tal	ble A3.1: Re	ecord of sc	ientific (po	eer review	ed) publica	tions				
Publ. No.	Title	Type of publication (journal, proceedings, book/book chapter, thesis, etc.)	Journal or equivalent (journal, conference, publisher, etc.)	Date of accept.	Date of pub.	DOI	ISSN/ ISBN	Place of pub./ Conf. name	Issue	Peer review (Yes/ No)	Open access (green, gold, no)	SIRMA partner	Status (planed, completed)
1													
2													
3													
4													
5													
6													
7													
8													









	Table A3.2a: Record of dissemination events												
Event No.	Type of event (conference, fair, seminar. Workshop, exhibition, etc.)	Event title	Objective	Date	Place	Target groups	SIRMA partner contribution (project presentation, poster, brochure, stand, etc.)	Countries addressed	SIRMA partner involved	Status (planed, completed)			
1													
2													
3													
4													
5													
6													
7													
8													





	Table A	3.2b Post dissen	nination event sheet		
Event title		Location		Type of event	
Website		Date		SIRMA partner(s) involved	
Event description (aim, organisers, topics addressed,	. scope, etc.)				
SIRMA partner contribution (presentation/poster/etc., name, t	opics addressed, main content, etc.)				
Type of audience (industry, scientific community, sta	akeholders, higher-education, etc.)				
Objective of the activity					
Event statistics (number of attendants, countries of	of origin, etc.)				
Type of feedback (summary, survey, interests, minut	tes, conclusions, etc.)				
Event materials (presentation, poster, brochure, vi	deo, etc.)				
Attachments (agenda, photos, brochure, poster,	, etc.)				









Activity	Type of activity	Link	Objective	Date	Target type of	Target	SIRMA partner contribution	SIRMA	Status
No.	(website, social media, brochure, poster, video, newspaper, etc.)	(if applicable)	Objective	Jule	Audience (industry, scientific community, stakeholders, highereducation, etc.)	Audience size	(brief description)	partner involved	(planed, completed)
1									
2									
3									
4									
5									
6									
7									
8									





Appendix 5. Record of Dissemination Events and Activities

Table 5: Record of planned and completed dissemination events

Event No.	Type of event (conference, fair, seminar. Workshop, exhibition, etc.)	Event title	Objective	Date	Place	Target groups	SIRMA partner contribution (project presentation, poster, brochure, stand, etc.)	Countries addressed	SIRMA partner involved	Status (planed, completed)
1	Exhibition	Innova carretera conference and exhibition 2019	Disseminate the work being done by the project and the future plans among the Spanish road industry and scientific communities.	Oct-2019	Santiago de Compostela (Spain)	Industry, Scientific community, and Stakeholders	ИМІΝНО	Spain	UVIGO	Completed
2	Workshop	1st Open Workshop		Jan-2020	Vigo	Higher Education Industry	UVIGO	Europe	ALL	Planed









Table 6: Record of planned and completed dissemination activities

Activity No.	Type of activity (website, social media, brochure, poster, video, newspaper, etc.)	Link (if applicable)	Objective	Date	Target type of Audience (industry, scientific community, stakeholders, higher-education, etc.)	Target Audience Size	SIRMA partner contribution (brief description)	SIRMA partner involved	Status (planed, completed)
1	Social media	https://twitter.com/SIRM APROJECT/status/118765 1158959120384	General information about the project	Oct-2019	Media, Public in general	3	Social media	UVIGO	Completed
2	Social media	https://www.linkedin.com /feed/update/urn:li:activit y:6587295002622218240	General information about the project	Oct-2019	Media, Public in general	-	Social media	UVIGO	Completed
3	Roll-up banner	-	General information about the project	Oct-2019	Public in general, industry, scientific community, stakeholders	-	Roll-up design and printing	UVIGO	Completed
4	Social media	https://www.linkedin.com /feed/update/urn:li:activit y:6595258624895918081	General information about the project	Oct-2019	Media, Public in general	3	Social media	UVIGO	Completed
5	Social media	https://twitter.com/SIRM APROJECT/status/118909 3209361833984	General information about the project	Oct-2019	Media, Public in general	3	Social media	UVIGO	Completed
6	Social media	https://www.linkedin.com /feed/update/urn:li:activit y:6595610493044436992	General information about the project	Oct-2019	Media, Public in general	3	Social media	UVIGO	Completed





Activity No.	Type of activity (website, social media, brochure, poster, video, newspaper, etc.)	Link (if applicable)	Objective	Date	Target type of Audience (industry, scientific community, stakeholders, higher-education, etc.)	Target Audience size	SIRMA partner contribution (brief description)	SIRMA partner involved	Status (planed, completed)
7	Social media	https://twitter.com/SIRM APROJECT/status/118984 4485783601152	General information about the project	Oct-2019	Media, Public in general	7	Social media	UVIGO	Completed